

Adult Health and Social Care Policy Committee

Meeting held 16 November 2022

PRESENT: Councillors Angela Argenzio (Co-Chair), George Lindars-Hammond (Co-Chair), Steve Ayris (Deputy Chair), Ruth Milsom, Kevin Oxley, Martin Phipps, and Mary Lea (Substitute Member)

1. APOLOGIES FOR ABSENCE

1.1 An apology for absence was received from Cllr Abtisam Mohamed, with Cllr Mary Lea attending the meeting as her substitute. Councillor Safiya Saeed also sent her apologies.

2. EXCLUSION OF PRESS AND PUBLIC

2.1 The Chair (Councillor Angela Argenzio) reported that sections of Item 17 relating to Adult Health and Social Care Budget Proposals 2023/24, were not available to the public and press because they contained exempt information described in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 (as amended), relating to the financial or business affairs of any particular person. Accordingly, if the content of those parts of the reports were to be discussed, the public and press would be excluded from the meeting.

3. DECLARATIONS OF INTEREST

3.1 Councillor Martin Phipps declared an interest in item 12 as a Software Developer.

4. MINUTES OF PREVIOUS MEETING

4.1 The minutes of the meeting of the Committee held on 21st September 2022 were approved as a correct record.

5. PUBLIC QUESTIONS AND PETITIONS

5.1 No petitions or questions from members of the public had been received.

6. WORK PROGRAMME

6.1 The Committee received a report containing the Committee's Work Programme for consideration and discussion. The aim of the Work Programme is to show all known, substantive agenda items for forthcoming meetings of the Committee, to enable this Committee, other committees, officers, partners and the public to

plan their work with and for the Committee. Any changes since the Committee's last meeting, including any new items, had been made in consultation with the Co-Chairs and Deputy Chair via their regular pre-meetings. The Work Programme will remain a live document and will be brought to each meeting of the Committee.

6.2 It was reported that, in relation to recommendation 4 in the report, there had been no referrals made to the Committee by any of the Local Area Committees.

6.4 **RESOLVED UNANIMOUSLY:** That the Committee's work programme, as set out in Appendix 1, be agreed, including the additions and amendments identified in Part 1 of the report.

7. ENDORSE DIRECTOR OF ADULT SOCIAL CARE (DASS) REPORT AND DELIVERY PLAN

7.1 The Committee considered a report of the Director of Adult Health and Social Care providing her update as regards the performance and governance of Adult Health and Social Care Services in Sheffield, including progress in meeting DASS (Director of Adult Social Services) accountabilities and delivering on our statutory requirements.

7.2 Alexis Chappell, Director of Adult Health and Social Care, thanked the team and their partners for their work in achieving outcomes.

8. ENDORSE ADULT SOCIAL CARE, CARE GOVERNANCE UPDATE AND QUALITY MATTERS FRAMEWORK

8.1 The Committee considered a report of the Director of Adult Health and Social Care presented by Janet Kerr, Chief Social Work Officer, and Liam Duggan, Assistant Director Governance and Inclusion. The report provided the Committee with an update on progress made in implementing the Adult Health and Social Care Governance framework, approved at the Adult Health and Social Care Policy Committee on the 15th June 2022.

The Committee was asked to endorse a Quality Matters Practice Framework which sought to assess how quality and strength-based practice was embedded across adult social care services.

8.2 **RESOLVED UNANIMOUSLY:** That the Adult Health and Social Care Policy Committee:-

1. Notes the progress made in relation to implementing the Adult Social Care Governance Framework approved at Committee on 15th June 2022.
2. Approves Annual Cycle of Care Governance Assurance Reporting to Committee.

3. Approves the Adult Social Care Quality Matters Practice Framework
4. Requests that the Director of Adult Health and Social Care reviews and refreshes the Quality Matters Practice Framework on a 3 yearly cycle for subsequent consideration by the Committee.

8.3 **Reasons for Decision**

The recommended option will deliver the following outcomes:-

The Adult Social Care, Care Governance Strategy, Quality Matters Practice Framework and Practice Quality Standards set out a framework focused around the quality of our supports and how we are delivering citizen-focused, personalised care and support which feels right and good from the point of view of people themselves and our communities.

It's aimed that this approach will promote a positive learning culture and an annual cycle of assurance and continuous improvement, which can then provide assurance to Committee regards our focus on delivery of excellent quality care and support.

8.4 **Alternatives Considered and Rejected**

8.4.1 **Option One**

Option 'to do nothing' and have no governance or quality matters framework. However, this would not enable delivery upon the Commitment 6 of our Adult Social Care Strategy.

8.4.2 **Option Two**

Delay request for approval and implementation of the framework to enable further learning, benchmarking, and engagement. It is planned that benchmarking, learning and engagement will take place on the frameworks on an ongoing and dynamic basis to ensure it delivers what matters to people of Sheffield and is responsive to changing circumstances

9. **APPROVE ADULT SOCIAL CARE AND DASS LOCAL ACCOUNT 2021-22 AND DASS ASSURANCE**

- 9.1 The Committee considered a report of the Director of Adult Health and Social Care, presented by Jonathan McKenna Moore, Service Manager and Liam Duggan, Assistant Director – Governance and Inclusion. The report asked the Committee to approve the publication of the Sheffield Local Account for 2021/22. Liam Duggan briefed members on the paper.

9.2 **RESOLVED UNANIMOUSLY:** That the Adult Health and Social Care Policy Committee approves the document *Sheffield Local Account 2021-22* for publication online.

9.3 **Reasons for Decision**

9.3.1 The Local Account highlights the strengths, areas of challenge and priorities for 2022 to 2023. It emphasises the journey towards enabling people to live the life they want to live and in particular enabling people to live independently at home.

9.3.2 Having a Local Account builds in transparency and accountability in relation to reporting on adult social care performance.

9.4 **Alternatives Considered and Rejected**

9.4.1 Not applicable – no decision or change is being proposed.

10. ENDORSE PROGRESS WITH CHANGING FUTURES DELIVERY PLAN (COMMITMENT 1, 6 ASC STRATEGY)

10.1 The Adult Health and Social Care Policy Committee received a report which provided an update on the Sheffield Changing Futures Programme, presented by Joe Horobin, Director of Integrated Commissioning.

10.2 **RESOLVED UNANIMOUSLY:** That the Adult Health and Social Care Policy Committee:-

- Notes progress made with delivery of the Changing Futures Programme.
- Endorses the Changing Futures Delivery Plan.
- (Requests that the Director of Adult Health & Social Care provides the Committee with updates on progress against the Delivery Plan on a six-monthly basis.

10.3 **Reasons for Decision**

10.3.1 The Changing Futures programme is part way through delivery and will continue to adapt as it progresses. A key outcome for the programme will be identifying sustainable options for the programme at end of the funding cycle.

10.4 **Alternatives Considered and Rejected**

The Changing Futures programme is part way through delivery and will continue to adapt as it progresses. A key outcome for the programme will be identifying sustainable options for the programme at end of the funding cycle.

11. APPROVAL OF TECHNOLOGY ENABLED CARE CONTRACT EXTENSION

AND STRATEGY

11.1 The Committee considered a report of the Director of Adult Health and Social Care, presented by Paul Higginbottom, Service Manager – Commissioning seeking approval of a technology enabled care market shaping statement and highlighting the importance of ensuring the continuity of the Technology Enabled Care (TEC) Monitoring Services, part of the TEC service collaboration with City Wide Care Alarms across Sheffield, by extending the current contract.

11.2 **RESOLVED UNANIMOUSLY:** That the Adult Health and Social Care Policy Committee:-

(a) Noted the 12-month extension to the current Technology Enabled Care Monitoring Service contract as outlined in the report, authorised by the Director of Adult Health and Social Care

(b) Approved the Technology Enabled Care Market Position Statement as a key indicator to the market of the Council's intentions

11.3 Reasons for Decision

11.3.1 The current contract for TEC Monitoring Services is due to expire 4 September 2023. There are presently 8190 connections to the service throughout the city, the contract extension enables the continued delivery of Call Monitoring Services.

11.3.2 TEC enables older people to continue to live independently in their own homes and enables delivery of the Adult Social Care Strategy and Transformation Programme. This is a key concept/principle of the service in reducing the admissions to hospital and residential care.

11.4 Alternatives Considered and Rejected

11.4.1 The service aims to explore the potential benefits of wider connectivity for TEC services linked to key service areas, such as our Integrated Community Equipment Loan Service. There is also the opportunity to explore links with external services such as NHS 111.

11.4.2 The future option for the delivery of TEC Monitoring Services inhouse will be explored, being mindful of the potential operating costs both from staffing terms and conditions and the capital and revenue implications of the necessary investment in a TEC monitoring system platform.

11.4.3 There is also the option to explore the development of a regional South Yorkshire TEC Monitoring Services Hub, as part of the new Integrated Care System (ICS) bringing together the full range of TEC from a health and social care perspective, such as Telehealth, Tele-Medicine, Assistive Technology and Telecare.

12. APPROVE ADAPTATIONS, HOUSING AND HEALTH UPDATE

- 12.1 The Committee was asked to consider a report which outlined the demand position of the Adaptations, Health and Housing services following the COVID pandemic.

The report of the Director of Adult Health and Social Care, presented by Die Green, Service Manager and Jo Pass, Assistant Director Ageing Well North, updated the Committee on the impact that had been made through the recovery plan agreed in August 2021. The report also detailed proposed measures to continue the delivery plan for those services.

- 12.2 **RESOLVED UNANIMOUSLY:** That the Adult Health and Social Care Policy Committee:-

(a) Note the Adult Health & Social Care Equipment and Adaptations performance update.

(b) Endorse the Equipment and Adaptations Delivery Plan at Appendix 2.

(c) Endorse the Adult Health & Social Care Equipment and Adaptation Financial Recovery Actions identified at section 3.2.12.

(d) Requests that the Director of Adult Health & Social Care provides the Committee with updates on progress and outcomes in relation to the performance and financial spend on a six monthly basis.

12.3 **Reasons for Decision**

- 12.3.1 An approved delivery plan gives a structured approach to the promotion of independent living through equipment and adaptations as well as how the service is addressing waiting lists and impact of the pandemic. It will also provide greater accountability and transparency of how will do this.

- 12.3.2 Asking for regular updates and refreshes of the plan will keep the Committee, wider stakeholders, and the public the ability to hold the Council to account for progress and provide an additional mechanism to input to future development.

12.4 **Alternatives Considered and Rejected**

- 12.4.1 Don't complete a delivery plan for equipment and adaptations performance and financial recovery. This would not provide the assurances required to ensure that we are striving towards a high performing and financially sustainable service.

13. **APPROVE FUTURE DESIGN OF ADULT SOCIAL CARE**

- 13.1 The Committee received a report of the Director of Adult Health and

Social Care, presented by Jon Brenner, Head of Social Care Change and Strategy, which provided the Committee with further information on plans to deliver the Adult Health and Social Care Strategy 'Living the Live you Want to Live' through a new operating model and design for adult social care in Sheffield.

13.2 **RESOLVED UNANIMOUSLY:** That the Adult Health and Social Care Policy Committee:-

(a) Approve the future direction of adult social care operating model, and confirm it aligns with the Committee's strategic direction.

(b) Agree that the Director of Adult Health and Social Care brings a six-monthly report noting update and progress made with implementation of the model to Committee.

13.3 **Reasons for Decision**

The operating model gives a structured design for the vision, outcomes and commitments set out in the overall strategy. It will also provide greater accountability and transparency of how will do this.

13.4 **Alternatives Considered and Rejected**

13.4.1 **No new operating model** - There is an alternative available to not specifically design a new operating model. However, this would result in a less coherent adult social care system, and would also lack the accountability and transparency of informed decision making required in a democratic organisation.

13.4.2 **A different delivery plan** - The real options for the operating model are around the individual elements, which will be worked through as part of the constituent pieces of work. These will be worked through in different ways, with some of them resulting in their own future reports to the Committee.

14. **ENDORSE BETTER CARE FUND (ADULTS) UPDATE REPORT AND DELIVERY PLAN (COMMITMENT 4, 6 ASC STRATEGY)**

14.1 The Committee considered a report of Director of Adult Health and Social Care and the Director of Commissioning Developments, South Yorkshire Integrated Care Board. The report provided an update on the background and progress to date of the Sheffield Better Care Fund and the ambitions for utilising pooled budgets to support Sheffield Health and Social Care.

The report provided a summary of the integrated care journey.

14.2 RESOLVED UNANIMOUSLY:

1. Note the Better Care Fund overview, background, and expenditure.
2. Note the Better Care Fund Plan 2022/ 2023
3. Note the Better Care Fund Annual Report 2021 - 2022
4. Agree that Director of Adult Social Care brings back 6 monthly reports on the implementation of the Better Care Fund Plan 2022/2023 and Hospital Discharge Improvement Activity.

14.3 Reasons for Decision

The report aims to provide an overview of the Better Care Fund for Committee attention following on from the Use of Resources report provided to Committee in September 2022.

It's aimed that this approach to the Better Care Fund will promote an annual cycle of assurance and continuous improvement, which can then provide assurance to Committee regards our focus on effective use of the funds.

14.4 Alternatives Considered and Rejected

- 14.4.1 The alternative options considered are more or less frequent updates to Committee. However, it is felt that the current proposals provide the right balance enabling oversight but also ensuring that there is progress for the Director of Adult Health and Social Care to Report on.

15. ENDORSE ADULT SOCIAL CARE FINANCIAL UPDATE AND PROGRESS WITH EFFECTIVE USE OF RESOURCES DELIVERY PLAN

- 15.1 Liam Duggan, Assistant Director – Governance and Inclusion, provided an update on resources, progress with the 2022/23 financial recovery plan and improvements made in relation to financial governance.

16. ADULT HEALTH AND SOCIAL CARE BUDGET PROPOSALS 2023/24

- 16.1 The Committee considered a report of the Director of Finance and Commercial Services, providing an update on the progress of the 2023/24 budget process.

16.2 RESOLVED UNANIMOUSLY: That the Adult Health and Social Care Policy Committee:-

1. Note the update on the Council's 2023/24 budget position.
2. Endorse the budget proposals set out in Appendix 1

16.3 Reasons for Decision

The Council is required by law to set a balanced budget each year. This report is pursuant to that objective and is in line with the process and timetable agreed by the Strategy and Resources Committee on 31 May 2022 and 5 July 2022.

16.4 Alternatives Considered and Rejected

The Council is required to both set a balance budget and to ensure that in-year income and expenditure are balanced. No other alternatives were considered.

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